

INVESTMENT PROGRAMME SUMMARY
2017/18 - 2020/21

APPENDIX 1

	APPENDIX & PAGE REFERENCE	PLANNED EXPENDITURE			
		17/18	18/19	19/20	20/21
		£'000	£'000	£'000	£'000
General Fund	Appendix 6	223,494	217,786	211,385	97,866
Housing Investment Programme	Appendix 5	80,627	69,381	63,915	61,609
Total Investment Programme		304,121	287,167	275,300	159,475

INVESTMENT PROGRAMME SUMMARY
2017/18 - 2020/21

APPENDIX 2

FINANCING SUMMARY														
	CHARGE TO GEN. FUND (Revenue) £'000	BORROWING			CAPITAL RECEIPTS £'000	RESERVES					COMMUNITY FUND £'000	GRANTS & CONTRIBS £'000	PFI £'000	TOTAL £'000
		GENERAL FUND £'000	HRA £'000	TO FUND EXTERNAL LOANS £'000		IT RESERVE £'000	HIP RESERVE £'000	GENERAL RESERVE £'000	MAJOR REPAIRS £'000	SECTION 106 £'000				
2017/2018	604	126,176	3,047	127,074	1,496	180	2,000	3,040	3,955	14,457	100	21,992	0	304,121
2018/2019	289	52,154	4,434	208,464	2,090	180	2,322	2,217	4,267	6,474	100	4,176	0	287,167
2019/2020	269	27,229	5,114	220,204	2,382	180	929	1,819	4,242	300	100	12,532	0	275,300
2020/2021	269	81,184	0	63,284	190	180	1,393	1,098	3,778	0	100	7,999	0	159,475

RESERVES FORECAST
2017/18 - 2020/21

APPENDIX 3

AT 31 MARCH					
	2017	2018	2019	2020	2021
	£'000	£'000	£'000	£'000	£'000
REVENUE RESERVES					
Investment Strategy Reserve	4,983	4,274	3,571	2,789	2,716
Housing Investment Programme Reserve	9,400	8,876	7,724	7,775	7,362
Medium Term Financial Strategy Reserve	2,700	2,056	1,747	1,747	1,747
IT Reserve	-	-	-	-	-
Provision for Flexibility Reserve	98	98	98	98	98
Leased Car Relief Vehicle Reserve	9	9	9	9	9
Freda Ebel Bequest	13	13	13	13	13
Community Fund	224	224	224	224	224
Insurance Fund	521	477	477	477	477
Parking Reserve	148	148	148	148	148
Environmental (CO2) Reserve	35	35	35	35	35
Wolsey Place Reserve	6,325	5,402	4,564	3,824	3,056
New Homes Bonus Reserve	1,352	670	31	-	-
Group Company Reserve	750	750	750	750	750
Working Palace Reserve	25	25	25	25	25
Equipment Reserve	280	330	360	390	416
Peer grant Reserve	38	38	38	38	38
Business Rates Equalisation Reserve	2,199	1,349	1,349	1,349	1,349
Local Council Tax Support Scheme Hardship Fund	48	48	48	48	48
Westfield Common Reserve	35	35	35	35	35
PFI Reserve	2,753	2,753	2,753	2,753	2,753
Town Centre Management Agreement Reserve	338	280	222	164	106
Victoria Square Reserve	459	1,609	2,699	3,799	3,799
	32,733	29,499	26,920	26,490	25,204
CAPITAL RESERVES					
Usable Capital Receipts	5,258	5,849	4,671	4,806	5,528
Set Aside Capital Receipts	43,108	44,500	46,028	47,649	49,370
Major Repairs Reserve	645	563	278	18	222
Development Contribution Reserve	7,176	0	0	0	0
Community Assets Fund	0	0	0	0	0
	56,187	50,912	50,977	52,473	55,120
WORKING BALANCES					
GF Working Balance	1,000	1,000	1,000	1,000	1,000
HRA Working Balance	502	502	502	502	502
	1,502	1,502	1,502	1,502	1,502
TOTAL RESERVES	90,422	81,913	79,399	80,465	81,826

INVESTMENT STRATEGY RESERVE
2017/18 - 2020/21

APPENDIX 4

	2017/18 Original £'000	2017/18 Revised £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Balance Brought Forward	4,127	4,983	4,274	3,571	2,789
<u>Source of Funds</u>					
Planned Contribution from General Fund	1,448	1,448	1,346	1,335	1,335
New Homes Bonus	620	620	386	518	353
Transfer from Town Centre Management Reserve	150	150	150	150	150
2017/18 Forecast Savings (December Green Book)		-41			
Total Available Funds	6,345	7,160	6,156	5,574	4,627
<u>Use of Funds</u>					
Management of Change (GF only)	-250	-250	-250	-250	-250
Use of Selective Licensing Surplus				-180	
Financing IP including Revenue Items	-269	-604	-289	-269	-269
Sheerwater Social Support (now funded from New Homes Bonus)	-125				
Celebrate Woking	-125	-151	-150	-150	-150
Community Transport - Replacement Vehicles		-74	-74	-74	-74
Flood Prevention Schemes	-750	-489	-750	-600	
Best Bar None			-18		
Grant to Brookwood Cemetery				-76	-147
Queen Elizabeth Gardens Drainage, Landscaping and Lighting		-30			
Transfer to Wolsey Place Reserve	-300	-300	-300	-300	-300
Transfer to New Homes Bonus Reserve	-620	-620	-386	-518	-353
Transfer to Equipment Reserve	-50	-50	-50	-50	-50
Transfer to Town Centre Management Account Reserve	-208	-92	-92	-92	-92
Transfer of On-Street Parking to Surrey County Council	-116	-116	-116	-116	-116
Transfer to Community Fund	-100	-100	-100	-100	-100
Transfer to Provision for Flexibility	-10	-10	-10	-10	-10
Total Use of Funds	-2,923	-2,886	-2,585	-2,785	-1,911
Balance Carried Forward	3,422	4,274	3,571	2,789	2,716

HOUSING INVESTMENT PROGRAMME
2017/18 - 2020/21

APPENDIX 5

DETAILS OF PROJECT	17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000
Provision of New Homes				
PFI Bid				
PFI Bid Development				
PFI Estimated Capital Value				
Total PFI Scheme	0	0	0	0
Affordable Housing - Thamesway Housing Ltd				
Provision of New Homes	63,500	55,000	50,000	55,000
Total Thamesway Housing Ltd	63,500	55,000	50,000	55,000
Sheerwater Regeneration - Loan to Thamesway Developments Ltd	5,000			
Total Non HRA Homes	68,500	55,000	50,000	55,000
Affordable Housing - WBC Homes				
Design & Administration (Allocation Of Staff Salaries)	60	60	60	60
HRA Purchase Of Street Properties \ Small Site Developments	4,353	6,334	7,306	0
Total HRA Homes	4,413	6,394	7,366	60
Total Provision of Homes	72,913	61,394	57,366	55,060

HOUSING INVESTMENT PROGRAMME
2017/18 - 2020/21

APPENDIX 5

DETAILS OF PROJECT	17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000
Renovation & Improvements				
Woking Borough Council Homes				
<u>New Visions Homes AMP</u> (Illustrative breakdown, report paragraph 5.3 refers)				
Communal Works	1,488	1,029	1,029	1,029
Lifecycle Dwelling Investment	1,500	2,027	2,027	2,027
Disabled Adaptations/Extensions	502	313	313	313
Works Arising From Cyclical Inspections	459	773	773	773
Capitalised Responsive Enhancements	127	222	222	222
Energy Reduction Programme	502	25	25	25
Development Projects	551	200	200	200
Fees & Consultancy	42	150	150	150
Statutory Inspections		432	432	432
<u>Cilentside Renovation & Improvements Projects</u>				
Communal Heating and Hot Water Systems	700	1,418		
Sub Total - Woking Borough Council Homes	5,871	6,589	5,171	5,171

HOUSING INVESTMENT PROGRAMME
2017/18 - 2020/21

APPENDIX 5

DETAILS OF PROJECT	17/18 £1000	18/19 £1000	19/20 £1000	20/21 £1000
Private Sector Homes				
Mandatory Grants				
Mandatory Disabled Facilities	1,114	649	649	649
Fast Track Disabled Adaptation Grant	300	300	300	300
Palliative Care/end of Life Assistance	50	50	50	50
Discretionary Grants				
Discretionary Disabled Facilities Grant	80	80	80	80
Disabled Facilities Top-Up Grant	50	50	50	50
Moving Home Grant	20	20	20	20
Safe At Home Assistance	50	50	50	50
Warm At Home Assistance	100	100	100	100
Empty Homes Assistance	20	20	20	20
Sub Total - Private Sector Homes	1,784	1,319	1,319	1,319
Total Renovation & Improvement	7,655	7,908	6,490	6,490
Other Items				
Housing Needs Research	40	40	40	40
Housing Strategy (Allocation Of Staff Salaries)	19	19	19	19
Housing Stock Condition Survey		20		
TOTAL OTHER ITEMS	59	79	59	59
TOTAL HOUSING INVESTMENT PROGRAMME	80,627	69,381	63,915	61,609

INVESTMENT PROGRAMME 2017/18 - 2020/21
GENERAL FUND PROJECTS
(Finance cost included in revenue budget)

APPENDIX 6

REVENUE/ CAPITAL	PROJECT REFERENCE	DETAILS OF PROJECT	17/18		18/19		19/20		20/21	
			£000		£000		£000		£000	
C	20142	The Vyne Surgery Extension (funded by borrowing)	0		650					
C	20143	Former Urwins Site - Purchased For Outdoor Rec (S106 funded)			600					
C	10542	Lakeview Community Centre refurbishment (funded from GF reserves and HRA AMP)	84							
C	10663	Playing Pitch Strategy Implementation - Sheerwater Recreation Ground (S106 and grant funded)	25							
R	10866	Gresham Mill Site Improvements (funded from S106)	35							
C	AF43176	Community Transport - Replacement vehicles (funded from reserves)	74		74		74		74	
R	20158	Celebrate Woking (funded from reserves)	151		150		150		150	
C	10874	Rhoda McGaw Theatre Refurbishment (funded by borrowing)	30		50		30			
C	10874	Rhoda McGaw Theatre Minor Items (funded by borrowing)	10		10		10		10	
R	TMP6	Victoria Arch - Network Rail (funded from Business Rates Equalisation reserve)	650							
C	20124	Woking Integrated Transport Package (funded from S106 and grant)	10,995		5,806					
C	20081	Playing Pitch and Outdoor Facility Strategy Action Plan (funded from grant/contribution)	0		784		1,000		1,000	
R	10840	Goldsworth Park Recreation Ground and Lake Improvements Feasibility Study (funded by revenue)	11							
C	10883	Goldsworth Park Recreation Ground Wetland (S106 funded)	50		400		300			
C	10889	Town Centre Planned Maintenance (funded from reserves)	150		150		150		150	
C	20048	Export House Lift Refurbishment (funded from Wolsey Place Reserve)	70							
C	AF535011	Export House 1st, 3rd and 4th Floor Capital Contribution (funded from Wolsey Place Reserve)	9							
C	TMP7	Sheltered Housing Alarms (funded from Insurance Fund)	20							
C	10917	River Wey Flood Prevention - Byfleet (funded from borrowing/reserves/grant)	0		200		400		10,000	
C	10918	River Wey Flood Prevention - Old Woking (funded from borrowing/reserves/grant)	0		500		9,500			
C	10916	Hoe Valley Flood Alleviation and Enhancement Scheme (funded from borrowing/reserves/grant)	489		5,200		5,200			
R	20042	Sutton Green Flood Alleviation Study (funded from general fund risk contingency)	10							
C	10914	Emergency Planning Vehicle (funded from Insurance Fund)	24							
C	TMP8	Westfield Common Management (funded from reserves)	330							
R	20067	Developing a Favourable Conservation Status Licence (funded from New Homes Bonus)	40							
C	20054	Hoe Valley School - Temporary Site and Woking Park Improvements (funded from grant/borrowing)	202							
C	20040	Hoe Valley School and Community Leisure Facilities Land Acquisition (funded from grant/capital receipts)	245							
C	20040	Hoe Valley School and Community Leisure Facilities Development (grant/contributions,interim borrowing)	23,869		1,000					
C	TMP9	Hoe Valley School Leisure Facilities Equipment Fit Out (funded by borrowing)			150					
C/R	Various	Personalisation and Prevention Fund - Over-arching project (funded from grant)	241							
C	20099	Heathside Crescent Car Park Extension (funded from borrowing)	500		9,000		500			
C	TMP10	Acquisition of Car Parks from Victoria Square Woking Ltd (funded from borrowing)							58,000	
C	20130	Car Park Variable Message Signage (funded from parking revenue)	20							
C	20155	Pay on Foot Machine Upgrade - £10 Notes (funded from parking revenue)	9							
C	20162	Loop Road Car Park (funded from borrowing)	49							
C	20020	Phoenix Cultural Centre (funded from borrowing)	20							
R	TMP11	Sheerwater Social Support (funded from reserves - New Homes Bonus)	25		125		125			

INVESTMENT PROGRAMME 2017/18 - 2020/21
 GENERAL FUND PROJECTS
 (Finance cost included in revenue budget)

REVENUE/ CAPITAL	PROJECT REFERENCE	DETAILS OF PROJECT	17/18 £000	18/19 £000	19/20 £000	20/21 £000
C	20045	Horsell Allotment and Amenity Facilities (funded from grant)	160			
C	TMP12	Infrastructure Investment - Power Networks (funded from borrowing)	2,000			
R	20140	Woking Gateway - Market testing exercise (funded from revenue)	20			
C	20024	Waste Vehicles - Joint Waste Contract (funded from borrowing)	2,050			
R	20144	Economic Strategy 2017-22 (funded from revenue)	8			
R	TMP13	We Are Woking (funded from VSWL/Victoria Square reserve)	150	100		
R	20041	Brookwood Cemetery - Revenue Grant for Backlog Maintenance & Repairs (funded by New Homes Bonus/Investment)	802	500	500	500
C	20041	Brookwood Cemetery - Grant for capital works (funded from borrowing)	1,000	1,000	1,000	1,000
C	20150	West Byfleet Play Area (funded from New Homes Bonus/grant)	60			
R	20149	Play Area and Skate Park Repairs (funded from revenue contingency)	77			
R	TMP14	A322 Junction Improvements Feasibility Study (funded from revenue)				
C	20120	Retrofitting Rainwater Gardens (funded from borrowing)	100	400		
C	TMP15	Community Meals - Kitchen Equipment Replacement (funded from equipment reserve)	50	20	20	24
C	TMP16	Woking Gymnastics Centre (funded from borrowing)	15	3,000	3,000	
C	20171	Queen Elizabeth Gardens Drainage and Landscaping (funded from reserves)	15			
C	20168	Queen Elizabeth Gardens Lighting Column Replacement (funded from reserves)		18		
R	20180	Best Bar None (funded from revenue reserves)	25			
R	TMP17	Royal British Legion Silent Soldiers (funded from revenue)	394	394	394	394
C	TMP18	Capitalised salary costs for projects (funded from borrowing)				
			143,420	50,572	28,681	75,832
		Total	223,494	217,786	211,385	97,866

INVESTMENT PROGRAMME 2017/18 - 2020/21
 GENERAL FUND PROJECTS
 (Finance cost included in revenue budget)

REVENUE/ CAPITAL	PROJECT REF NUMBER	DETAILS OF PROJECT	17/18 £000	18/19 £000	19/20 £000	20/21 £000
		Asset Management Plan				
		<u>Pool in the Park</u>				
C	20174	External Windows Phase 3 - Staircase glazing	125			
C		External Windows Phase 4 - Entrance Door and Surrounding Glazing	50			
C	20134	Replacement Roof - Phase 4	100			
C		Mechanical Works Phase 1 - Changing Room Air Handling Unit	75			
C	20175	Mechanical Works Phase 2 - Building Management System Upgrade	65			
C	20177	Mechanical Works Phase 3 - Internal Pipework, Fan Coil Units and Radiators	200			
C		Mechanical Works Phase 4 - Domestic Hot Water - Showers	50			
C		Mechanical Works Phase 5 - Kitchen Extract	20			
C		Mechanical Works Phase 6 - Removal of Redundant Equipment	50			
		Pool in the Park Sub-total	735	0	0	0
		<u>Leisure Centre</u>				
C	20176	Solar Shading - Fitness Suite Front Elevation	40			
C	20176	Solar Shading - Staff Offices Front Elevation	30			
C		Air Handling Unit - Practice Hall (New Studios)	125			
C		Air Handling Unit - Wurlitzer Hall	75			
C		Provision of Air Handling Equipment - 2nd Floor Activities Room (value to be confirmed)	35			
C	20178	Mechanical Works - Domestic Hot Water - Showers	305	0	0	0
		Leisure Centre Sub-total				
		Contingency Allowance	75			
		Breakdown Allowance	75			
		To be allocated	104	1,250	1,250	1,000
		Total (includes slippage)	1,294	1,250	1,250	1,000

INVESTMENT PROGRAMME 2017/18 - 2020/21
GENERAL FUND PROJECTS
 (Finance cost included in revenue budget)

REVENUE/ CAPITAL	PROJECT REF NUMBER	DETAILS OF PROJECT	17/18 £000	18/19 £000	19/20 £000	20/21 £000
		Asset Management Plan - Wolsey Place/Export House				
		<u>Export House</u>				
C	20109	Export House New Entrance	287			
C	20061	Toilet Refurbishment and Lift Lobbies - 2nd Floor to 15th Floor **				
C	*	Secondary Means of Escape and Staircases - Finishes	25	25		
C	*	External Window Cleaning Cradle	40	40		
C	*	External Concrete Cladding	30	30		
C		Windows (Value to be confirmed following inspection)				
C	*	Main Roof	40	40		
C		Fire Alarm	75	75		
C	*	Building Management System	28	27		
C	20129	Repair of High Voltage Equipment	80	80		
C	20183	Business Incubator Unit - Kitchen Improvements	24			
C	20182	Refurbishment of Floors 3, 5, 11, 12, 13, 15	130	130		
		Export House Sub-total	759	447	0	0
		<u>Wolsey Place</u>				
C	*	Switch room and switchboard - back of house and lift supplies	33	32		
C	*	Replacement generator	27	28		
C		Resurfacing of Service Deck A and B and associated works **	12			
C		Lift Galley **	80			
C		Former LL Stores including kitchen and WC facilities	17	18		
C		Roof - First Floor Level	260			
C	*	Common Area - Floor Finish	55	55		
C	*	Smoke Vents - Mall	15	15		
C	*	Spalling and Concrete Damage	20	20		
C	*	Central Square - Lighting and Ceiling Finishes and Door Heaters in Wolsey Walk East (100	100		
C		Wolsey Place Sub-total	619	268	0	0

INVESTMENT PROGRAMME 2017/18 - 2020/21
 GENERAL FUND PROJECTS
 (Finance cost included in revenue budget)

REVENUE/ CAPITAL	PROJECT REF NUMBER	DETAILS OF PROJECT	17/18 £000	18/19 £000	19/20 £000	20/21 £000
C						
C		Residential				
C	*	Lift Replacement	35	35		
C	*	Balcony Finish	50	50		
C		Main Staircase, Common Corridor and New Entrance Decoration (value to be confirmed)				
C	*	Spalling and Concrete Damage	20	20		
		Residential Sub-total	105	105	0	0
		Contingency	500	500		
		Total	1,483	820	0	0

* Detailed costings are yet to be carried out. Accordingly a contingency has been included in 2017/18 and 2018/19 to cover the possibility of increased cost
 ** To be recovered through service charge.

INVESTMENT PROGRAMME 2017/18 - 2020/21
GENERAL FUND PROJECTS
 (Finance cost included in revenue budget)

REVENUE / CAPITAL	PROJECT REF NUMBER	DETAILS OF PROJECT	17/18 £000	18/19 £000	19/20 £000	20/21 £000
		IT Programme				
C	10323	Direct Public Pages (Self Service for back office systems)	100			
C	10676	Surrey Shared Data Centre/Computer relocation	71			
C	10865	Sharepoint/Records Management/Transformation	30	25		
C	10877	Unicom (GCSx/N3/shared connections)	7			
C	10862	Housing Outsourcing/Hometrak Replacement	0	350	50	
C	10717	BYOD/Mobile Working	100			
C	20112	VMWare/SAN/Server capacity increase	7			
C	10908	View Portal Replacement	8			
C	20034	Integra upgrade/bring back in house	12	50		
C	20075	Web Redevelopment	32	10		
C	20025	Community Meals System Replacement	7			
C	20015	Civica Upgrade	65			
C		E-Forms Upgrade to integrate with Sharepoint	10			
C	20035	Shikari Development/Replacement	30			
C	20101	Firewall and Remote Access - Netscaler Remote Access Equipment	101			
C	AF1017051	Replacement for Jetform and Columbus Print Utilities	24			
C	20113	SIP Trunks	36			
C		Unified Communications	50			
C		Central Post Opening/Scanning	0	100		
C		Telephony Upgrade	150	100		
C		Network Upgrade	0	200		
C		Disaster Recovery/Backup/Business Continuity	75			
C		PCI Compliance	20			
C		Kbox Replacement		50		

INVESTMENT PROGRAMME 2017/18 - 2020/21
GENERAL FUND PROJECTS
 (Finance cost included in revenue budget)

REVENUE / CAPITAL	PROJECT REF NUMBER	DETAILS OF PROJECT	17/18 £000	18/19 £000	19/20 £000	20/21 £000
R	20085	Digitisation of Microfiche	180			
C	20011	Notice Processing and Permit System - Chipside (funded from revenue)	18			
C		Citrix Upgrade	20			
	20187	Woking Park Wi-fi Installation		250		
C		Egress/Secure Emails/File transfer		60		
C	20170	GDPR software upgrades/additional requirements		50	50	
C		Microsoft Enterprise agreement		150	150	
C		CRM (value to be confirmed)				
		Total	1,153	1,395	250	0

SUPPORTING DETAIL FOR GENERAL FUND
INVESTMENT PROGRAMME PROJECTS

Title	Project Reference	Project Description	Project Manager	Project Status
Playground Improvements Phase 4	10206	The primary aim of this project is to improve the quality and safety of 10 Council owned playgrounds, to increase enjoyment of users and to increase levels of use of play areas.	Arran Henderson	Active
Private Finance Initiative	10221	The primary aim of the PFI project is to provide affordable housing.	Paola Capel-Williams	Active
Local Development Framework	10297	The Council has a statutory responsibility to produce a Local Development Framework (LDF) which will comprise a suite of documents to guide future development within the Borough. This project will facilitate the delivery of all of these documents.	Ernest Amoako	Active
Mobile Working and Network and Telephony Upgrade	10717	This project will establish the framework to allow Officers to access systems and data remotely and look at how the telephony and network can be upgraded to support the business requirements in a resilient manner over the next 3-5 years.	Jamie Archer	Active
Goldsworth Park Recreation Ground and Lake Improvements- Feasibility Study	10840	To undertake a feasibility study and prepare a Landscape Master Plan for improvements to Goldsworth Park Lake and Goldsworth Recreation Ground.	Arran Henderson	Active
SharePoint Implementation	10865	The objective of the project is to implement SharePoint 2010 to provide joined-up solution to electronic records management, application development and intranet upgrade.	Pino Mastromarco	Active
Rhoda McGaw Theatre Refurbishment Phase 1	10874	The objective of this project is to undertake a refurbishment of Rhoda McGaw Theatre against a prescribed list of equipment / building works required as agreed with the Ambassadors Theater Group and Rhoda McGaw Theatre User Group.	David Loveless	Retention
Civic Offices Accommodation Strategy	10881	To provide improved utilisation of the Civic Offices to allow collocation with other statutory and voluntary organisation service providers.	Amanda Jeffrey	Active
Goldsworth Park Rec and Wetland Improvement	10883	To provide additional wetland/open water at Goldsworth Park Recreation Ground alongside improved recreational facilities.	Arran Henderson	Pending
Town Centre Planned Maintenance	10889	As part of a wider Town Centre management agreement with Surrey County Council it is proposed to complete a planned maintenance programme to upgrade key pedestrian routes through the Town.	Geoff McManus	Pending
View Portal Replacement	10908	To replace the current online document management system (View Portal) with one that has greater compatibility with non-Windows based systems/browsers.	Jaki Robbins	Closed

SUPPORTING DETAIL FOR GENERAL FUND
INVESTMENT PROGRAMME PROJECTS

Hoe Valley Flood Alleviation and Enhancement Appraisal	10916	To remove properties from the risk of flooding, enhance the environment, bio-diversity and accessibility of the Hoe Valley. The area is that which is downstream from the existing Hoe Valley flood defences to the Hoe Bridge on Old Woking Road	Katherine Waters	Active
River Wey Flood Protection- Byfleet	10917	To remove properties from the risk of flooding and enhance the environment and bio-diversity and public accessibility of green space to the south and east of Byfleet.	Geoff McManus	Pending
River Wey Flood Protection- Old Woking	10918	To remove properties from the risk of flooding and enhance the environment and bio-diversity and public accessibility of Mill Moor	Geoff McManus	Pending
Public Realm WiFi	10922	To provide a 'free to use' public access WiFi system in the public realm areas of Woking town centre, to enable access to the internet, together with the ability to provide local information and possible advertising by local retailers and organisations.	Mark Rolt	Pending
Woking Park Play Area	10923	To Rebuild the Play Area at Woking Park.	Airrah Henderson	Active
Sheerwater Regeneration Project	20000	The objective of this project is to plan and deliver enhancements to the area of Sheerwater to enable the regeneration of the area.	Mark Rolt	Pre-mandate Approval
Parking Notice Processing and Permit System Procurement	20011	To procure a system to support all on and off street parking functions from notice processing to permit production and reporting.	Geoff McManus	Active
Civica Technology Refresh	20015	Technology refresh and upgrade for Civica applications.	Jimi Ogunsola	Pre-mandate Approval
Civic Suite Refurbishment	20018	Refurbishment of the Council Chamber and Committee Rooms Ia & b. Formation of a new meeting room within the area currently allocated to the members lounge. Formation of a new members facility within the area currently allocated to Committee Room 2.	David Loveless	Retention
Phoenix Centre	20020			Pre-mandate Approval
Joint Waste Collection and Street Services Contract	20024	Project to procure a single supplier for waste collection and street cleansing services across a number of Surrey authorities.	Mark Tabner	Pre-mandate Approval
Community Meals Software Replacement	20025	To look for a replacement of the current Community Meals software which will soon be unsupported.	Stephen Petford	Closed
Integra Upgrade	20034	Upgrade Integra finance system.	Chris White	Active
Personalisation and Prevention Partnership Fund	20035	The project will implement a range of initiatives for older people and people with learning difficulties to keep them healthy, active and independent.	Jade Buckingham	Active
Hoe Valley School	20040	Provision of four form entry secondary school, leisure facilities and athletics track at Egley Road.	Ian Tomes	Active

SUPPORTING DETAIL FOR GENERAL FUND
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Brookwood Cemetery	20041	Project to include tree works, construction of a replacement workshop, repairs to the Italian Mausoleums and the creation of a management plan for the site.	Ian Tomes	Pre-mandate Approval
Sutton Green Flood Alleviation Investigation	20042	The project consists of investigating the existing surface water flood risk in Sutton Green along New Lane and Sutton Green Road and prepare a suite of options to rectify the existing situation.	Katherine Waters	Active
Horsell Allotment Amenity Hut	20045	Provide a new site amenity building at Horsell Allotments in Bullbeggars Lane.	Tom Bardsley	Retention
All Weather Pitch WFC and Woking College: Phase 1	20052	To assist Woking Football Club (on behalf of 'Cardinals in the Community') in association with Woking College to undertake a feasibility exercise and submission of planning application for installation of a 3G Pitch at Woking College together with new changing, office, club room/teaching pavilion, re-configuration of existing grass pitches and additional car parking spaces.	Sue Barham	Pending
Hoe Valley School Temporary Site	20054			Pre-mandate Approval
Wolsey Place Service Decks A and B	20058	Resurfacing and repairs to the existing service deck to prevent water penetration to the units below.	David Loveless	Retention
Export House Replacement Fire Alarm	20060	Replacement of fire alarm system comprising panel, detectors, sounders and wiring.	David Loveless	Pre-mandate Approval
Export House WC Refurbishment - floors 2-15	20061	Local refurbishment of the existing WC facilities on floors 2 to 15 only.	David Loveless	Retention
Developing a Favourable Conservation Status Licence	20067	Woking Borough Council and Natural England (NE) to work together to develop a new development licensing policy to trial a licence for "Favourable Conservation Status".	Tracey Haskins	Active
Corporate Website Redevelopment	20075	Project to redevelop the Corporate Website to encourage more residents to access information and services online.	Andrew Gresham	Active
Playing Pitch Strategy	20081		Matt Glazier	Pending
Wolsey Place Heating and Lighting Improvements	20082	The lighting to Central Square is poor. It is proposed to replace defective and poor fluorescent and incandescent fittings with new LED lights to both improve the lighting levels and reduce running costs. Poor and tired decorations to steelwork and plasterboard soffits to be improved and decorated to Central square. There is a cold draught issue in Wolsey walk east, a 'door heater' is to be installed at the lobby adjacent Paperchase and Starbucks.	Ian Tomes	Retention
Digitisation of Planning Records	20085	Digitise Planning records created before 2002 in order to make them available to the public online.	Harriet Emery	Active

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Heathside Car Park - Additional Parking Provision	20099	Extension to provide additional parking decks.	David Loveless	Pending
Civic Offices Ground Floor Refurbishment	20100	Refurbishment of ground floor south wing to accommodate public sector partners.	David Loveless	Active
NetScaler Remote Access Replacement	20101	Project to replace the current Remote Access equipment	Jamie Archer	Pending
Civic Offices Provision of Rainwater Harvesting System	20105	Provision of rainwater harvesting system to serve WC facilities throughout the Civic Offices	David Loveless	Pre-mandate Approval
Civic Offices Refurbishment of the 2nd Floor and Basement	20106	Refurbishment of the 2nd Floor West Wing and Basement War Room to accommodate additional staff from Surrey Police	David Loveless	Active
New Entrance for Export House	20109	The conversion of unit F1 Wolsey Walk into a new secondary entrance to the core of Export House including a new reception desk. The scheme will provide a safe entrance and egress for the occupiers of Export House during the Victoria Square project but will be retained thereafter completion	Ian Tomes	Retention
SAN and VMWare Upgrade 2016	20112	The project will be to upgrade the existing Storage area network and VMWare hardware	Dave Fayers	Pending
SIP Trunks Implementation	20113	We currently have 5 ISDN lines to manage calls into the Civic Offices Provincial House and HG Wells. Phase 1 of this project will be the installation of a SIP trunk into Export House reducing the ISDN lines down to one. Phase 2 of the project will be to install a SIP trunk into the secondary data centre when the location is confirmed.	Jamie Archer	Active
Civica Database Migration	20115	Migrate the Civica database from an Oracle platform to Microsoft SQL Server. This is in line with the ICT Strategy for 2016	Jimi Oguniola	Pending
Retrofitting Rainwater Gardens	20120	Project to develop a rainwater gardens guide for householders and some pilot works to help reduce the flow of surface water after heavy rain in key locations in Woking town centre reducing flood risk to people and property	James Stanfield	Pending
CCTV Upgrade and New Control Room	20122	Replacement of the public realm CCTV system and construction of a new Town Centre Control Room and ARC Facility	David Loveless	Pre-mandate Approval
Woking Integrated Transport	20124	TBC	Louisa Calam	Active
Victoria Square Financial Modelling	20125	Creating a model which sets out the forecast income and expenditure from the proposed scheme to enable the Council to evaluate the project	Leigh Clarke	Pre-mandate Approval
Export House - Replacement of High Voltage Switchgear	20129	Replacement of the High Voltage Equipment including Associated Remedial Works	David Loveless	Pending
Car Park Signage Improvements	20130	Car Park signage improvements	David McKie	Active

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Wolsey Place Shopping Centre - Replacement Roofs	20131	Replacement of dilapidated roof finish over four areas at Wolsey Place Shopping Centre	David Loveless	Active
Wolsey Place Shopping Centre Replacement of the Galley Lift	20132	Replacement of dilapidated galley lift located at the rear of Greggs at Wolsey Place Shopping Centre	David Loveless	Active
Pool in the Park - Replacement Roof Phase 4	20134	Replacement of dilapidated roof finish over the South East Corner of the changing rooms	David Loveless	Active
Woking Gateway	20140	The project is to market and secure a development partner for Woking Gateway which is a mixed accommodation area between Chapel Street and Sparrow Park	Chris Norrington	Active
The Vyne - Surgery Extension	20142	Extension to existing surgery to provide additional consultation rooms and increased reception area	David Loveless	Pre-mandate Approval
Construction of New Dentist Surgery	20143	Construction of new building to accommodate treatment rooms reception and back of house facilities	David Loveless	Pre-mandate Approval
Economic Strategy 2017-2022	20144	Develop an economic strategy for 2017-2022	Chris Norrington	Active
Leisure Lagoon Modernisation	20146	Installation of new play structure within the lagoon, replacement of main control panel, and upgrade of water feature plant Removal of existing flumes installation of two new flumes and upgrade of pumps to improve operational efficiency	David Loveless	Pending
Play Area and Skate Park Repairs	20149	To undertake essential repair work at Woking Park and Lakeview skateparks and replace fencing at Boundary Road Goldsworth Park and Wheatsharf Recreation Grounds	Arran Henderson	Active
West Byfleet Play Area Improvements	20150	West Byfleet Play Area Improvements	Arran Henderson	Active
Pay on Foot Software Upgrade for new 10 notes	20155	Upgrade pay on foot software to take new 10 notes	David McKie	Active
Celebrate Woking 2017-18	20158	Programme of events in the borough	Riette Thomas	Active
Loop Road Car Park Resurfacing	20162	Loop Road resurfacing	George Chisenga	Pending
Queen Elizabeth Gardens Lighting Column Replacement	20168	There are four concrete lighting columns in Queen Elizabeth Gardens Horsell which have developed cracks near their bases and are showing signs of spalling. This means that they are weak and prone to falling in high winds making them a health and safety risk. The project will involve removing these four concrete columns and replacing them with four new columns and lanterns in a similar style	Arran Henderson	Active
GDPR Compliance	20170	Project to bring the organisation in line with the new GDPR legislation	Robert Bishop	Pre-mandate Approval

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Queen Elizabeth Gardens drainage and landscaping	20171	This project will address drainage and erosion issues on the embankment and informal recreation area at the back of the scout hut at QE Gardens in Horsell	Arran Henderson	Pending
Pool in the Park- Replacement of external glazing Phase 3	20174	Replacement of the dilapidated single glazed windows with a modern double glazing system	David Loveless	Pre-mandate Approval
Pool in the Park Building Management System Works Phase 3	20175	Replacement of Outstations 23 and 35 and modifications to the LAN system which support the lighting systems and fan coil units throughout the building	David Loveless	Pre-mandate Approval
Leisure Centre- Solar Shading	20176	Installation of solar shading systems to reduce heat gains within the fitness suite and staff offices	David Loveless	Pre-mandate Approval
Pool in the Park Mechanical Upgrade Works	20177	Replacement of defective pipework fan coil units and radiators	David Loveless	Pre-mandate Approval
Leisure Centre- Upgrade of domestic hot water systems	20178	Upgrade of the domestic hot water systems serving the showers within both phase 1 and 2 changing rooms	David Loveless	Pre-mandate Approval
Celebrate Woking 2018-19	20179	A project to deliver various events across the borough including Party in the Park and the Food Festival	Riette Thomas	Pre-mandate Approval
Best Bar None	20180	National award scheme supported by the Home Office aimed at promoting responsible management and operation of alcohol licenced premises	Chris Norrington	Active
Leisure Centre- Air Conditioning Upgrade	20181	Installation of solar shading systems to reduce heat gains within the fitness suite and staff offices	David Loveless	Pre-mandate Approval
Wolsey Place Mall Refurbishments	TMP1	Refurbishments to cover the area from Central Square to Commercial Way and Wolsey West to new square by Marks and Spencer	David Loveless	Pre-mandate Approval
Town Centre Property Acquisition	TMP2	Acquisition of town centre property	Ian Tomes	Pre-mandate Approval
Brookwood Country Park Pitch Drainage	TMP3		Sue Barham	Pre-mandate Approval
Civic Offices - Front Elevation Enhancements	TMP4		David Loveless	Pre-mandate Approval
Civic Offices - Upgrade of Heating and Ventilation Systems	TMP5		David Loveless	Pre-mandate Approval
Victoria Arch - Network Rail	TMP6		Douglas Spinks	Pre-mandate Approval
Sheltered Housing Alarms	TMP7	Replacement/installation of sheltered housing alarms	Pauline Lock	Pre-mandate Approval
Westfield Common Management	TMP8	Implementation of a management plan for Westfield Common	Paola Capel-Williams	Pre-mandate Approval

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Hoe Valley School Leisure Facilities Equipment Fit Out	TMP9	Ian Tomes	Pre-mandate Approval
Acquisition of Car Parks from Victoria Square Ltd	TMP10	Ray Morgan	Pre-mandate Approval
Acquisition of new car parking following completion of the Victoria Square development	TMP11	Ray Morgan	Pre-mandate Approval
Infrastructure Investment - Power Networks	TMP12	Mark Roit	Pre-mandate Approval
Infrastructure works with UK Power Networks	TMP13	Ray Morgan	Pre-mandate Approval
We Are Woking			
A322 Junction Improvements Feasibility Study	TMP14	Geoff McManus	Pre-mandate Approval
Community Meals - Kitchen Equipment Replacement	TMP15	Sue Barham	Pre-mandate Approval
Woking Gymnastics Centre	TMP16	Ray Morgan	Pre-mandate Approval
Royal British Legion Silent Soldiers	TMP17	Ray Morgan	Pre-mandate Approval
Capitalised salary costs for projects	TMP18	Various	Pre-mandate Approval
Provision for salary costs associated with specified projects (to be allocated to projects)			

INVESTMENT PROGRAMME - GLOSSARY OF TERMS

INVESTMENT PROGRAMME	A plan of the capital and one-off investment required to deliver the Council's key strategies and objectives. Projects/schemes will proceed only if resources permit.
CAPITAL EXPENDITURE	Expenditure that has a benefit exceeding a year (as opposed to revenue expenditure where the benefit is used up in the year).
FUNDS	Money resources needed to finance the Investment Programme. Funds will only be released to enable a project to proceed once the Chief Finance Officer is satisfied that the project is affordable and the resources are available.
REVENUE IMPLICATIONS	The ongoing costs such as maintenance and loan charges arising from capital investment.
HOUSING INVESTMENT PROGRAMME (HIP)	Planned spending on housing projects .
GENERAL FUND INVESTMENT PROGRAMME	All other projects.
CURRENT AND COMMITTED SCHEMES	Schemes which are currently underway, for which funds have been released or for which it is imperative that they proceed to achieve key objectives.
NEW PROPOSALS	Schemes for which resources have not been released and, probably, have yet to be fully scoped.
RESERVES	Money set aside to cover expenditure in the future (excluding provisions for future liabilities or losses).
IT IP RESERVE	Money set aside specifically for Information Technology schemes.
HIP RESERVE	Money set aside specifically for Housing Investment Programme (HIP) schemes.
INVESTMENT STRATEGY RESERVE	Money set aside for schemes not covered by other reserves, mainly General Fund Investment Programme schemes.
MAJOR REPAIRS RESERVE	Money set aside mainly from the Major Repairs Allowance paid annually by the Government to finance work on Council houses.
SECTION 106	Contributions received from developers as part of the Town Planning process to finance projects in the community.
BORROWING	Borrowing money from external sources in accordance approved borrowing limits and tests of affordability.
HOUSING CAPITAL RECEIPTS	Proceeds from the sale of housing assets, such as sales under Right to Buy.

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GF CAPITAL RECEIPTS	Proceeds from the sale of assets other than Housing assets. No pooling is required.
GF REVENUE	Funding provided by the General Fund budget to finance one off revenue type Investment Programme projects.
COMM FUND	Community Fund – money set aside to provide financial assistance to local organisations for the provision of new or improved facilities for the benefit of the community.
GROUP COMPANY	Funding by Group Company.
PFI	Private Finance Initiative – a Government programme to bring private investment into social housing by allowing local authorities to work with a partnership of specialist organisations to build new homes or improve properties already owned by the Council.
OTHER	Funding from National Lottery, Government departments and other organisations.